

Fresenius Medical Care North America

Political Engagement and Advocacy Statement

At Fresenius Medical Care North America ("FMCNA" or the "Company"), our mission is to provide superior care that improves the quality of life of every patient, every day, setting the standard by which others in the healthcare industry are judged. We commit ourselves to responsible and transparent political engagement and advocacy that supports this mission. We commit ourselves to responsible, honest, and transparent action based on our values and principles. To achieve this, we strive to engage in a constructive dialogue with policymakers and other external stakeholders with the aim of improving access to care and patient outcomes. Our advocacy is conducted on a bipartisan basis and in compliance with applicable laws.

Our public policy priorities span a broad range of issues at the national and state levels. Some of the key initiatives include:

- Advocating for legislative and regulatory changes that support innovation in healthcare delivery models, including changes to support value based payment models, home dialysis, and organ transplantation;
- Advancing innovative programs and technologies to address the broader needs of
 patients with chronic kidney disease with the goals of improving their lives, slowing
 progression, and improving clinical outcomes;
- Fine tuning an array of mandatory and voluntary payment models from the Centers for Medicare & Medicaid Services (CMS) so that we can best meet the needs of our patients; and
- Maintaining payment models that support a delivery system with adequate access for the care of renal patients.

Political Engagement

FMCNA employs public policy professionals who engage public officials in accordance with all applicable federal, state, and local lobbying laws. Our lobbying activities aim to educate and inform public officials of the needs of our patients and the interests of the Company which enable informed decision making. Our Senior Vice President of Government Affairs approves all lobbying activities in advance.

The Lobbying Disclosure Act of 1995 applies to FMCNA's federal lobbying activities and requires that FMCNA file quarterly reports regarding our federal lobbying activities with the Office of the Clerk of the U.S. House of Representatives and the Secretary of the U.S. Senate. These reports are available by searching for "Fresenius Medical Care" as a "Registrant" on the U.S. Senate's website: https://lda.senate.gov/system/public/. In addition, FMCNA complies with federal laws that regulate the relationships between FMCNA and public officials to avoid conflicts of interest.

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FMCNA closely follows all the state laws governing lobbying activity, which vary from state to state. In nearly every state, FMCNA submits periodic disclosures reporting corporate spending on lobbying activities. In addition, state reports may include disclosures relating to the legislative or regulatory issues that are the subject of lobbying and the identity of the public officials who benefit from any expenditures by FMCNA or its lobbyists. Many of the state-level lobbying reports filed by FMCNA are publicly available on the website of the applicable state regulatory body. FMCNA is also required to observe state laws that regulate the relationships between FMCNA and public officials to avoid conflicts of interest and to limit or prohibit certain gifts to public officials.

Fresenius Medical Care Political Action Committee

The Fresenius Medical Care Holdings, Inc. Political Action Committee (FRE-PAC) provides eligible U.S. employees the opportunity to participate voluntarily in public policy advocacy that impacts our business and patients. FRE-PAC is organized as a voluntary, non-partisan committee in accordance with federal law and is funded solely through employee contributions and with limited administrative support from FMCNA. FRE-PAC supports public officials who share our vision of exceptional care for renal patients. FRE-PAC seeks balance between political parties and does not support Presidential candidates.

FRE-PAC is overseen by the FRE-PAC Board, which is comprised of FMCNA employees and is chaired by the Senior Vice President of Government Affairs. Through FRE-PAC, FMCNA's Government Affairs function collects individual, voluntary contributions from eligible employees and donates those funds to political campaigns that advocate for legislation that supports our patients' interests.

All political contributions must be made and reported in accordance with applicable federal, state, and local campaign finance laws. Contributions made through FRE-PAC are reported on a monthly basis to the Federal Election Commission (FEC) and can be found at FEC.gov by searching for "Fresenius Medical Care Holdings, Inc. Political Action Committee."

Political Contributions

In accordance with federal law, FMCNA does not make direct political contributions to federal candidates or national party committees. Any sponsoring of events in a political context, where permitted, is governed by FMCNA's guidelines. All corporate contributions to state or local governmental entities and public officials are made in compliance with applicable local, state, and federal laws. No FMCNA director or employee can use FMCNA resources to promote individual political interests

Trade Associations

FMCNA is a member of national, regional, and local trade associations and social welfare organizations through which we seek to advance collaborative approaches with other stakeholders and policymakers to advance our Company's mission. We provide financial support to policy development organizations whose purpose is to develop policy position papers or model legislation that align with the best interests of our patients and Company. Our Government Affairs team also serves on committees within these organizations. FMCNA includes in its disclosed federal lobbying expenses (available at https://lda.senate.gov/system/public/) the portion of dues paid to these trade associations that is used for lobbying expenses.

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